## Content structure

	Core knowledge	Supplementary knowledge	Special knowledge
Scientific learning	Innovation in business process	Open innovation	Real options
	Technology cycle	R&D organization	Economies of scale
	Incremental and discontinuous innovation Factors affecting growth of telecom networks	R&D as investment	Swicthing cost
		Technology policy	Network externality
		National innovation systems	Acquistions
		The effects of stardardization	Complementarity
		Productization and marketing of new technology	Substitution
		Role of IPR	
Professional learning	Historical development of telecom sector  The structure and dynamics of telecom sector  Decision making in change situation  Recognition of change  Development of innovation process	Development of R&D organization  Profitability and risk evaluation of technology investment  R&D financing  Design of marketing and product strategy  Patenting	Future technologies in telecom and their business possibilities  Historical case examples